



#### **Project Meeting - 24th June 2020**



















Co-funded by the Erasmus+ Programme of the European Union



# Best practices EU-funded Project

BizMOOC tackles the European challenge of enabling businesses, labour force and HEIs to increase their activities and exploitation (economies of scale) of the MOOC potential

The European Students' Union contributed as a partner,

Coordinated by FH JOANNEUM Graz, University of Applied Sciences, Graz

















#### Knowledge Alliance to enable a European-wide exploitation of the potential of MOOCs for the world of business

https://bizmooc.eu

- ★ Programme: Erasmus+ | Key Action 2 | Knowledge Alliances
- ★ Reference Number: 562286-EPP-1-2015-1-AT-EPPKA2-KA
- ★ Grant agreement number: 2015-2929 / 001-001
- ★ Project Duration: 36 months, 1/1/2016 31/12/2018



#### BizMOOC Consortium

11 full partners, 3 associate partners, 11 countries from HEIs & Industry (large companies & SMEs), NGOs, networks, cluster.

Jointly they have established of a common body of knowledge on MOOCs, identify needs, gaps & reasons for businesses, labour force and HEIs to boost their MOOC activities.

| No  | Name   | Acronym | Country     |
|-----|--|---------|-------------|
| P1  | FH JOANNEUM GESELLSCHAFT M.B.H.                        | FHJ     | Austria     |
| P2  | THE OPEN UNIVERSITY                                    | OU      | UK          |
| P3  | UNIVERSIDAD DE ALICANTE                                | UA      | Spain       |
| P4  | BURGAS FREE UNIVERSITY                                 | BFU     | Bulgaria    |
| P5  | UNIWERSYTET EKONOMICZNY W KRAKOWIE                     | UEK     | Poland      |
| P6  | AVL List   | AVL     | Austria     |
| P7  | iversity GmbH  | IVE     | Germany     |
| P8  | DIDA NETWORK srl                                       | DIDA    | Italy       |
| P9  | Košice IT Valley z.p.o.                                | ITV     | Slovakia    |
| P10 | The National Unions of Students in Europe              | ESIB    | Belgium     |
| P11 | VERENIGING VAN EUROPEAN DISTANCE TEACHING UNIVERSITIES | EADTU   | Netherlands |



#### What...?

BizMOOC...

- enable universities, businesses and society in all parts of Europe to exploit the full potential of MOOCs (Massive Open Online Courses) = transfer of an innovative way of teaching & learning into new contexts (businesses, labour forces and universities without MOOCs)
- focuses on work force & HEI-training and the acquisition of labour market key competences through applying new methodologies for online teaching & learning. Ahieved by creating common standards & frameworks on MOOCs by integrating the experiences from Higher Education and the business world.
- creates a common framework (MOOC BOOK, 3 Pilot MOOCs & BizMOOC
  Community) that promote MOOCs for workplace teaching & training, the acquisition of labour market-relevant skills and entrepreneurial activity.



#### \* <u>3 Pilot MOOCs</u>

- Focusing on LLL (life-long learning) and business key competences
  - "Learning to learn (through MOOCs)",
  - "sense of initiative (entrepreneurship & intrapreneurship)" and
  - "innovation, creativity & problem-solving" developed to test different methods & didactical approaches.
- BizMOOC benefits businesses, HEIs, teachers, learners & policy-makers through the core results MOOC BOOK (business & quality models, methods & tools, IPR strategies, certification, competence-based education etc.), Pilot MOOCs, BizMOOC Community & events.



#### Ambition level of BizMOOC Project

- A European framework of standards for rolling out MOOCs in regions and sectors where there are <u>none</u>;
- Bringing together European key players with a diverse spectrum of expertise (different university types, companies and networks) to join forces
- Using an interdisciplinary, cross-sectoral and -border approach to MOOCs
- Developing educational measures for the acquisition of LLL & business key competences
- The main results (MOOC BOOK & Pilot MOOCs) are living, interactive, flexible and open access deliverables that are designed to cope with the fast-changing development.



#### Core features of BizMOOC project

- Establishment of a common body of knowledge on MOOCs,
- Identifying needs, gaps & reasons for businesses, labour force and HEIs to boost their MOOC activities,
- Setting up of guidelines, recommendations & good practice in an interactive, open access MOOC BOOK,
- Developing, implementing & evaluating Open Educational Resources in the form of 3 Pilot MOOCs focusing on LLL and business key competences "Learning to learn (through MOOCs)", "sense of initiative (entrepreneurship & intrapreneurship)" and "innovation, creativity & problem-solving" and testing different methods & didactical approaches,
- Dissemination, networking, community building (BizMOOC community) & events.



#### MOOCs – why (not)? Opportunities and barriers for European universities and organisations

- Identify the main opportunities and barriers to maximising the potential of MOOCs within the business community at the European Union level.
  - During the first phase of the project, an in-depth study was carried out to identify reasons why some business organisations and HEIs are <u>not</u> <u>yet part</u> of the MOOC movement.
    - Paper presentation presents first results of interview part
      - 110 interviews with business organisations and HEIs. The analysis presented are based on 42 interviews with business and 40 with HEIs



#### Methodology and sample (1)

• Following existing literature in the field of qualitative business research, and in line with the one focused on MOOCs, an interview guideline/survey was elaborated for each target group

| Item                     | Organisations  | HEIs without MOOC experience                                       | Society                               |
|--------------------------|--|--|---------------------------------------|
| Used method              | Qualitative, semi-structured interviews  |  | Qualitative survey                    |
| Type of data acquisition | Telephone / Skype / Personal interviews  |  | Survey Monkey (emailing & interviews) |
| Structure of the method  | Qualitative interview guideline with 28 open questions                                   |  | 24 closed questions                   |
| Sample                   | 42* organisations  | 40* Higher Education Institutions                                  | 1.193 persons all over the world      |
|                          | 59% in Western Europe<br>and 41% in Eastern<br>Europe                                    | 45% from Western Europe<br>55% from Eastern Europe (and<br>Cyprus) | 10 languages                          |
| Time frame               | 01/04/2016 – 15/09/2016  |  |                                       |
| Analysis method          | Qualitative content analysis and quantitative analysis (mixed analysis) by Bryman (2007) |  |                                       |



#### Methodology and sample (2)

- Items covered by the interviews:
  - A short introduction to Massive Open Online Courses (MOOCs) concept and the perception of the interviewees of this new phenomenon.
  - More specific aspects of online courses and MOOCs.
  - Needs (and/or interest) for collaboration with other organisations on MOOCs
- Categories used for the interpretation of the results of the interviews:
  - Awareness and perception of MOOCs;
  - Involvement in online and MOOC activities;
  - MOOCs expectations, reasons, benefits and barriers;
  - Opportunities and interest for collaboration with other institutions.
  - Existing infrastructure for promoting MOOCs at regional and national level (this beeing used only for HEIs).



#### Involvement in online and MOOC activities

• Among the organisations interviewed, 66% already involved

|                | Involved already |              | % over total Not involved |       | % over total |        |
|----------------|------------------|--------------|---------------------------|-------|--------------|--------|
| Organisations  | Value            | % over total | sample                    | Value | % over       | sample |
|                |                  |              |                           |       | total        |        |
| Western Europe | 20               | 71.43%       | 47.62%                    | 5     | 35.71%       | 11.90% |
| Eastern Europe | 8                | 28.57%       | 19.05%                    | 9     | 64.29%       | 21.43% |
| TOTAL          | 28               | 100%         | 66.67%                    | 14    | 100%         | 33.33% |



• The majority of HEIs are involved in eLearning in general, but not for business community.

| HEIs' perspective           | Involvement in online<br>training for businesses |        | Involvement in eLearning in<br>general |        |
|-----------------------------|--|--------|--|--------|
|                             | YES  | NO     | YES                                    | NO     |
| Western Europe              | 8  | 10     | 16                                     | 2      |
| % over Western Europe       | 44,44%   | 55,56% | 88,89%                                 | 11,11% |
| % over subsample            | 53,33%   | 40,00% | 43,24%                                 | 13,33% |
| Eastern Europe              | 7  | 15     | 21                                     | 1      |
| % over Eastern Europe       | 31,82%   | 68,18% | 95,45%                                 | 4,55%  |
| % over subsample            | 46,67%   | 60,00% | 56,76%                                 | 6,67%  |
| TOTAL                       | 15   | 25     | 37                                     | 3      |
| % over total<br>interviewed | 37,50%   | 62,50% | 92,50%                                 | 7,50%  |



#### Some reasons for (not) being involved in MOOCs

| Pros  | Cons   |
|---|--|
| Improvement of corporate and individual skills          | Low <b>awareness</b>                                   |
| Better than other types of training & education         | Lack of <b>experience</b>                              |
| Cheaper training & education                            | Not a <b>priority</b> for now                          |
| Better and <b>faster</b> learning environment           | Lack of <b>capacity</b> to offer/produce MOOCs         |
| Higher <b>quality and success</b>                       | Acknowledged <b>certificates</b> needed                |
| Solution for companies with employees all over the      | Intellectual Property Rights                           |
| world   |  |
| Have the <b>expertise</b> for developing MOOCs contents | Legal limitations/legal differences                    |
| The need to build up <b>competences</b> very fast       | Risk of <b>revealing company´s secrets</b>             |
| Network creation/extension                              | Not covering the <b>requirements of the companies</b>  |
| Time saving in improving skills and competences         | Social media, videos, interactive content's etc.       |
|   | <b>blocking</b> by the companies´ firewalls or code of |
|   | conduct  |



#### Challenges/Concerns faced in online training

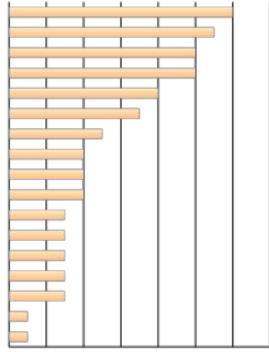
| Main chal  | lenges and concerns   |
|--|---|
| <i>Motivate</i> the participants to be active and do their work  | Legal limitations for imposing fees for education (traditional or online)       |
| MOOCs or online courses <i>cannot be for free</i>  | Different approaches of traditional and online education/training               |
| <i>Mind shift</i> towards different ways of teaching/learning necessary in both learners and employers | <b>Need of</b> enhancing e-study content <b>and</b> management of online tutors |
| To find and create a <i>suitable, flexible production</i><br><i>model</i>                              | Give actual and good examples and demonstrations of workable solutions          |
| To <b>reach the target group</b>   | <b>Collaboration with</b> <i>business</i> , which is in a continuous movement   |
| To maintain <i>partnerships, links and relationships</i>   | Making sure links with industry are woven into the<br>curriculum                |
| The cost of producing the multimedia materials, to<br>set up and host the MOOC platform                | Lack of knowledge necessary in digital skills                                   |
| The time limitation  |   |



#### Reasons (added value of MOOCs)

#### HEIs' perspective





0% 5% 0% 5% 0% 5% 0%



#### Opportunities and interest for collaboration

| Topics for collaboration                       |
|--|
| Continuous learning skills/learning analytics  |
| IT   |
| MOOC platform                                  |
| Higher qualification or specialization courses |
| Project management                             |
| Foreign languages and translation services     |
| Leadership                                     |
| Innovation                                     |
| Certification services                         |
| Follow-up courses                              |
| Networks/communities on MOOC                   |



#### **MOOC BOOK**

The MOOC BOOK is an open resource for Business, Higher Education Institutions and Learners to better exploit the potential of MOOCs in upgrading labour-market relevant skills.





#### **MOOC BOOK - Lessons learnt**

Based on all lessons learnt from designing, promoting and implementing three business MOOCs, the BizMOOC consortium offers the 25 key recommendations, clustered in four different domains:

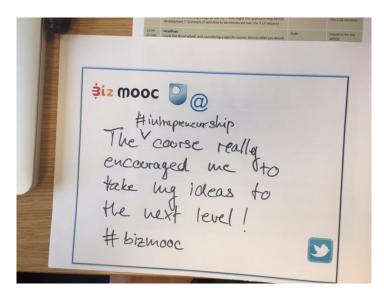
- Promotion
- Course Design
- Participation and Completion
- MOOCs for the World of Business

To know more: https://mooc-book.eu/



### Learn more!

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